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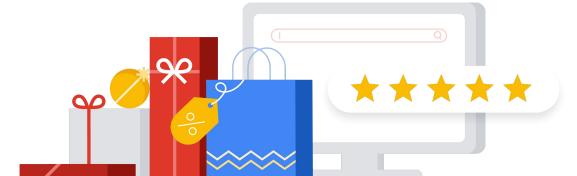
MANAGING DIRECTOR FOR RETAIL, AMERICAS







2020 Holiday Season Readiness



October 2020



Topics we'll unwrap



Today's landscape

Shifts we're seeing in consumer behavior

Five keys to success

How to learn more/Next steps



Thank you for keeping your communities served!







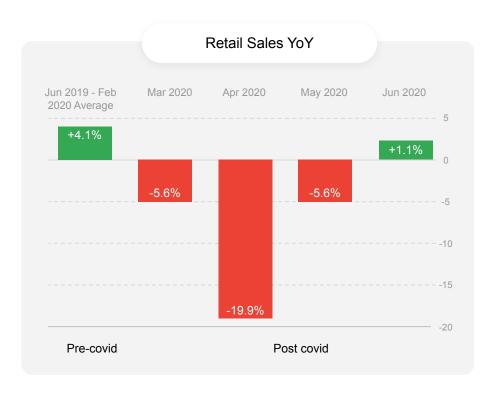






We're in uncharted territory





Source: Tradingeconomic.com | US Census Bureau



One pandemic, many effects

210%

Increase in order volumes year-over-year for grocery retailers in March 2020.1



A lengthy economic contraction could have damaging consequences for unprepared retailers.



Source: 1. eMarketer, What Grocery Retailers Can Learn from the Past Weeks, May 6, 2020



Understanding consumer behavior can help inform your strategy



Shifts we're seeing

More consumers are going online for the first time, and for products they would normally buy in-store.

\$82.5B

Of total online spending reached in May, up 77% year-over-year.³

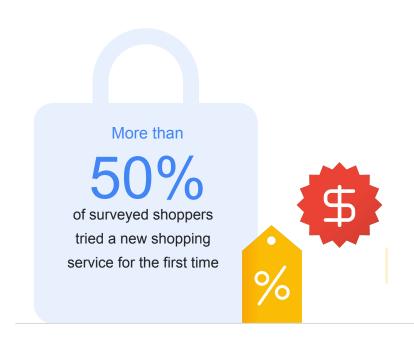


1 in 4 of shoppers went online to purchase something they would normally buy in-store during lockdown.⁴



Shifts we're seeing

Shoppers expect new, contactless ways to make every type of purchase.





Source: Google/Ipsos, Shopping Tracker, Jan, Feb, Mar, April 2020

Shifts we're seeing

With consumer sentiment low, shoppers are more value-conscious than ever before









Retailers need to adapt and respond with more flexibility and agility than ever before



Five keys to success



Improve inventory visibility and fulfillment in a contactless world



Provide better customer service at scale



Leverage proven protocols for peak-season readiness



Increase agility and reduce costs with a high-performing ecommerce platform

Differentiate with experiences that deliver customer value and drive top-line growth





Increase agility and reduce costs with a high-performing ecommerce platform

Scale up or down

Quickly build digital experiences that can flex to accommodate high traffic, remove overall friction from the shopping experience, and yield higher sales.

Reduce expenditures

Manage and prevent duplicate data, fine-tune your data warehouse, and ensure you only pay for the compute power you need. Operate with agility

Prioritize aspects of your website that hurt the customer experience, then optimize for performance.

91%

Of shoppers leave an ecommerce site if pages are too slow to load.8





Improve inventory visibility and fulfillment in a contactless world

Manage inventory with insight

Gain real-time insight into the movement of merchandise across channels.

Develop new online to offline capabilities

Modernize your existing applications, build new ones, and run them anywhere.



Searches for "in stock" items grew globally by over 70% in March and April.9





Differentiate with experiences that deliver customer value and drive top-line growth

Unified data strategy
Bringing data together
from its various silos is
the first step in your
data journey.

Optimize search and recommendations
Leverage machine learning to gain insights about customer preference and behavior.

Personalize communications
Create more effective marketing campaigns based on real-time insights.

On average consumers have 160 touchpoints with retail brands when they shop for a product online.

Google Research, February 2019





Provide better customer service at scale

Leverage customized, Al-powered virtual agents
Quickly provide answers to the most common questions
around store hours inquiries, inventory questions, and
pick-up options.

Enable new services and revenue channels with APIs Quickly deliver mobile apps, drive new insights, and integrate third-party suppliers, distributors, and delivery partners.

Integrate smartly to improve experiences
Enable seamless payment through Google Pay
and connect with your customers through
Business Messages.



More than 50% of customer service professionals dealt with more complex issues in response to COVID-19.



Of consumers prefer to engage with a brand over private messaging versus traditional channels.





Leverage proven protocols for peak-season readiness

Plan, prepare, and execute Increase organizational readiness and system reliability so that peak events become non-events. Learn more about white-glove support Google Cloud's range of services help retailers plan and execute peak seasons flawlessly.

Retail Acceleration
Program (RAP)
Designed to offer more
in-depth assistance to
select retailers - from
helping optimize
websites, to building a
unified view of the
customer.

10%

Of surveyed retail executives said their business experienced an outage during BFCM last year.



We are all in uncharted waters this holiday season.





Thank you





Time for some Q&A



